### **AMOGHVARTA**

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# Leadership Contours in Future warfare (Navigating Complexities in Multifaceted World Order)

#### ORIGINAL ARTICLE





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#### **Abstract**

The future warfighting paradigm needs an evolved leadership framework to maintain military superiority, protect national interests, and effectively navigate the complexities of global security challenges. Futuristic military leadership requires leaders who can integrate technologies, build cohesive teams, and uphold ethical standards while achieving strategic objectives. They need to navigate complexity across multi-domain operational scenarios and the military strategies essential to integrate operations across these wideranging domains. Growing technological advancements in areas such as AI, Robotics, EW-Cyber warfare, and space-based capabilities present both opportunities and challenges to these leadership traits. Effective leaders need to undertake these technologies in their folds to gain and maintain superiority across multi-domains while mitigating vulnerabilities and perils and exhibiting adaptability and agility in making timely adjustments to plans and tactics in response to changing circumstances and emerging threats.

## **Key Words**

Military Leadership, Technology, Multi-Domain, Operational, Future warfare, Inter-agency.

### Introduction

An inspiration from the Bhagavad Gita, reflecting on the timeless principles of leadership, righteousness, and the eternal struggle for justice in the context of future military leadership in multi-domain warfare mentions, "whenever there is a decline in righteousness and an increase in unrighteousness, O Bharata, then I manifest Myself. For the protection of the good, for the destruction of the evil, and for the establishment of righteousness, I am born in every age".

In the present era, referred to as "Kali Yuga", characterized by a decline in righteousness, moral decay, and the predominance of strife and discord, the military leaders face, complexities of conflicts and a formidable challenge of coordinating efforts not only across land, sea, air, space, and cyber domains but also in realms of politics, society, and economic affairs, to effectively execute missions and achieve strategic objectives. Thus,

the future of warfare places a unique demand on leadership across multi-domain operational scenarios and the military strategies essential to navigate and integrate operations across these wide-ranging domains.

#### **Evolution of Warfare**

The ongoing conflicts across the world, similar to Russo-Ukraine, Armenia-Azerbaijan or Israel-Hamas wars, exemplify the future of warfare, highlighting evolving geopolitical dynamics, and changing conflict landscapes. It serves as an indication of future warfare trends characterized by hybrid tactics, information warfare, cyber operations, technological advancements, fighting as a nation and not only as military power, international collaborations and geopolitical complexities. As conflicts evolve, understanding and addressing these dynamics by the military leaders, will be crucial for shaping effective strategies, promoting stability, and mitigating the humanitarian impact of multifaceted, complex, multi-dimensional conflicts; where integration of technological advancements, perception management and ethical considerations plays decisive roles. This complex warfare framework challenges the new leadership paradigm and calls for a more coherent and effective leadership traits.

Thus, the capabilities and competencies of military leaders who are at the forefront of shaping the future of warfare needs an evolution. It requires a comprehensive understanding of each operational domain and the ability to orchestrate their integration effectively. The Leaders must develop a clear strategic vision that aligns with state objectives and integrates proficiencies from different domains to achieve anticipated results. They serve as the orchestrators of multifaceted operations, ensuring harmonization and lucidity across domains. Mastery of the unique characteristics, advantages, and limitations of each of these domains is also vital. The future military Leaders must understand how capabilities in one realm can complement or augment operations in others, fostering integration, collaboration and exploiting operational effectiveness.

## **Leadership Framework for Future Warfare**

Future of an effective military leader, emphasizes on flexibility, adaptability, and decentralized execution, enabling rapid response to dynamic threats. As warfare evolves, leadership styles need a modified and evolved framework to maintain military superiority, protect national interests, and effectively navigate the complexities of global security challenges. It requires leaders who can navigate complexity, integrate technologies, build cohesive teams, and uphold ethical standards while achieving strategic objectives.

These military leaders must possess a blend of strategic foresight, technical proficiency, collaborative skills, and ethical judgment to navigate the challenges posed by ever evolving warfare. Growing technological advancements in areas such as AI, Robotics, EW - Cyber warfare, and space-based capabilities present both opportunities and challenges. Effective leaders need to undertake these technologies in their folds to gain and maintain superiority across domains while mitigating vulnerabilities and perils and exhibiting adaptability and agility in making timely adjustments to plans and tactics in response to changing circumstances and emerging threats.

An Essential for Future military: Leaders is also to facilitate cooperation and information sharing, leveraging collective expertise and resources to achieve common objectives while collaborating across defense services, government agencies, and transnational partners.

To gain an edge over adversary, the military leadership needs expert training, technical knowledge, and simulated multi-domain scenarios to develop capability of executing and winning future wars. Leaders must command with a clear strategic vision that aligns defense maneuvers with broader political objectives. In the ongoing Russo-Ukraine war, Ukrainian leadership have shown a resolve for defending national sovereignty while choosing integration with Western organizations like NATO and formulating their military strategies accordingly. Such prolonged conflict demands military leaders to maintain high morale and resilience for the long duration.

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The future military leadership will not only be shaped by the convergence of modern technology, complex geopolitical challenges, and evolving global dynamics but by adapting to changing world order and effect of evolving technology in military domain will be key, as leaders must anticipate and respond to emerging unconventional threats. Collaboration between nations will also depends on future military leaders upholding ethical standards while prioritizing the protection of civilian populations, and acknowledging accountability in their decision-making. With resilience, mental agility, and a commitment to continuous learning, these leaders will guide their forces in safeguarding national interests and promoting global stability in the 21st century.

- Benefits of Strategic Approach to Train Future Leaders: Leadership contours that emphasize adaptability, strategic vision, multidimensional coordination, and ethical guidance are crucial for navigating the complexities of future warfare in a multifaceted world order. This leadership can respond swiftly to unforeseen challenges, ensuring their forces remain agile and effective while anticipating upcoming threats and opportunities and guiding their organizations through uncertainty. These leaders can will ensure successful Inter-agency coordination leading to a unified approach to complex problems, both domestically and internationally. These future leaders also set the ethical tone, crucial in maintaining the moral high ground and adhering to international laws and norms. Forward-thinking leaders also focus on leveraging new technologies & sustainable practices, which are vital for long-term operations.
- Challenges in Leadership Contours In Future Warfare: As highlighted earlier, future leadership will require a very different and holistic approach that incorporates multidimensional and versatile attributes with innovative thinking to apply themselves. However, the same have inherent challenges. Mitigating the same will be essential for maintaining military effectiveness and achieving strategic objectives in a multifaceted and evolving global order. Technological advancements to include AI and autonomous Systems, cyber warfare & Information Warfare are the foundation of decision making in future wars. Leaders have to adapt to the same and be decisive in their application. Additionally, the present geopolitical shifts and future multipolar world order, with influence of non-state actors & Hybrid Warfare, leaders must develop strategies that combine conventional and unconventional tactics across various domains. Strategic adaptability with agility in decision-making, cross-domain expertise & interagency collaboration is yet another challenge for future military leaders.

### Conclusion

The contours of future military leadership in Kali-Yuga will be shaped by the need to navigate a multifaceted, complex and dynamic world order. Uniqueness of effective leadership will involve embracing technological advancements, geopolitical swings and influence of non-state actors. In this evolving conflict landscape, the ability to adapt, collaborate, innovate, and leading with foresight, will define the successful endeavours of future military leaders.

As we envision the future of military leadership in multi-domain warfare, one thing remains clear; it is not just about strategies and technologies, but about the lives impacted and the values upheld. The leaders of tomorrow must also embody compassion amidst conflict, courage in the face of adversity, and a steadfast commitment to protecting the innocent. They will navigate uncharted territories, forging bonds of trust across domains and borders. Let us remember that behind every decision, every command, there are lives at stake and futures shaped. May future military leaders lead with empathy, honour, and a profound sense of duty, ensuring that their legacy is one of peace, justice, and humanity in an ever-evolving world.

To conclude, the mythological teachings of Mahabharata with an excerpt from the "Santi Parva", voices the wisdom imparted by Bhishma to Yudhishthira on crucial aspects of leadership, duty, and governance. The teachings focuses on the qualities and principles, essential for effective leadership, including dharma (duty/ethics), trust, knowledge, discernment, courage, organization, and the use of science and technology for effective leadership in future wars.

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समाधानमस्तु भविष्यद्वारा सैन्य नेतृत्वं प्रति । आगामी युद्धकाले यथाशक्ति तथापि धर्मः, विश्वासः, विद्या, विवेकः, वीर्यं, व्यवस्था, विज्ञानं च सहायकाः भविष्यन्ति । सर्वेषाम् सामर्थ्यम् तेषाम् समर्थनं योज्यं स्यात्, यशः स्थापयेत् तद्विधैः सैन्य नेतृत्वैः ।

Let there be victory in future of military leadership. In the upcoming age of warfare, righteousness, trust, knowledge, wisdom, valor, organisation and technology will be indispensable. Supporting the capabilities of all, let one establish fame through such kinds of military leadership.

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